

# The fundamentals of Disaster Risk Financing and Financial Instruments

## Analysis to Action: An Executive Education Program on Disaster Risk Finance in Africa

2 – 6 September 2019  
Stellenbosch University



# Agenda



- World Bank's four core principles of Disaster Risk Finance (DRF)
- An overview of the range of financing instruments available to governments
- Introduction to the relative advantages and disadvantages of different financing instruments

# What is DRF?



- ✓ Ensuring money reaches people who need it the most, when they need it the most
- ✓ Using Financial Planning to protect Investments in human development and productive assets
- ✗ Adapting to long-term climate changes and trends
- ✓ Planning on how to meet the cost of disasters before they happen
- ✓ Increasing the speed, predictability and transparency of disaster response
- ✗ Raising funds from International partners after a disaster
- ✗ Financing risk reduction and development





# What is Disaster Risk Finance?



Protecting livelihoods and development



Increasing the Financial Resilience of the national and subnational governments, businesses, households, farmers, and the most vulnerable against natural disasters by implementing sustainable and cost-effective financial protection policies and operations.





# Financial protection & DRM

<b>Pillar 1: Risk Identification</b>	Improved Identification and understanding of disaster risks through building capacity for assessments and analysis
<b>Pillar 2: Risk Reduction</b>	Avoided creation of new risks and reduced risks in society through greater disaster risk consideration in policy and investment
<b>Pillar 3: Preparedness</b>	Improved capacity to manage crisis through developing forecasting and disaster management capacities
<b>Pillar 4: Financial Protection</b>	Increased Financial resilience of governments, private sector and households through financial protection strategies
<b>Pillar 5: Resilient Recovery</b>	Quicker, more resilient recovery through support for reconstruction planning

- .....○ Disaster Risk Finance is one component of a comprehensive approach to risk management
- .....○ Financial protection complements, but does not replace, risk reduction and resilience measures



## Four Primary Groups impacted by natural disasters and climate risk



GOVERNMENT



HOME/BUSINESS OWNERS



FARMERS/HERDERS



THE POOREST

# Government



Emergency borrowers, struggling to find money in a time of crisis



Effective risk managers, planning ahead and being prepared

Take away already budgeted resources and disrupt planned spending



Dedicated resources are available for disaster response, protecting planned investments and public services.

Difficult and long negotiations with providers of support and within government to prioritize spending, **have to take place during an emergency.**



Negotiations are carried out in advance and clear rules and financing mechanisms are in place that allow everyone to focus on the response.

Financial assistance particularly for subnational governments and households is uncertain and unpredictable.



Subnational governments and households know in advance when they will receive assistance and how much, allowing for improved planning.





# Four Core Principles of DRF



**Timeliness** of Funding



**No One Financial Instrument**  
Can Address All Risks



How **money reaches beneficiaries** is as important  
as where it comes from

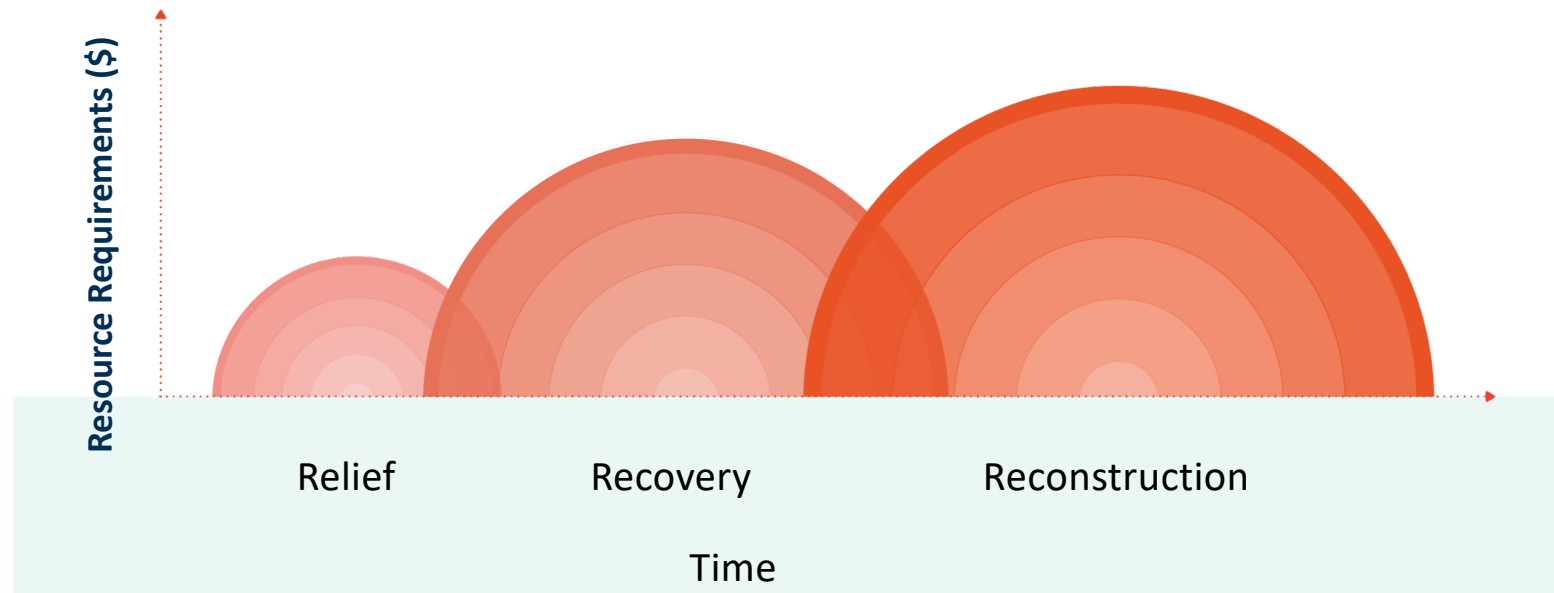


To make sound financial  
decisions **you need to have**  
**the right information**



# Core Principle 1

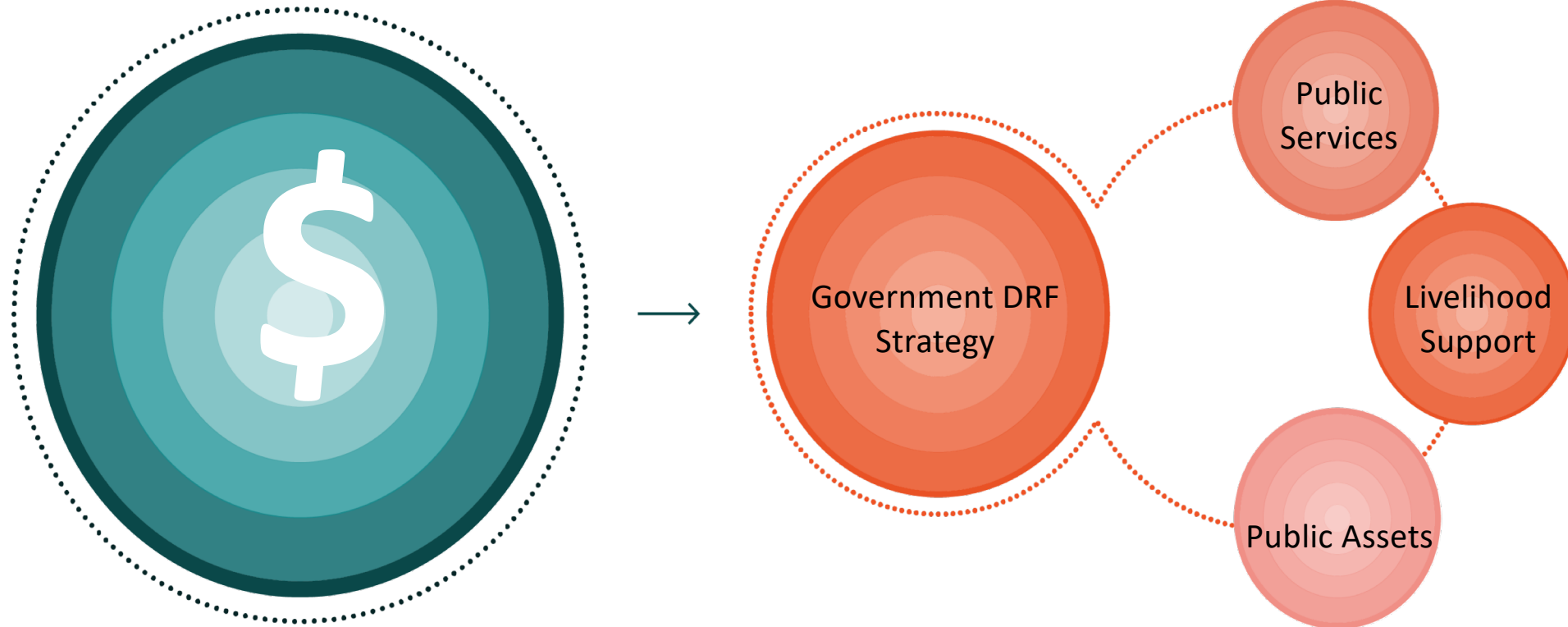
## Timeliness of funding



Speed matters, but not all resources are needed at once.

# Core Principle 2

How money reaches beneficiaries is as important as where it comes from





# Core Principle 2

## KENYA HUNGER SAFETY NET PROGRAM

### Development Challenge

large drought exposure and the poor have limited capacity to absorb shocks and often resort to extreme coping mechanisms



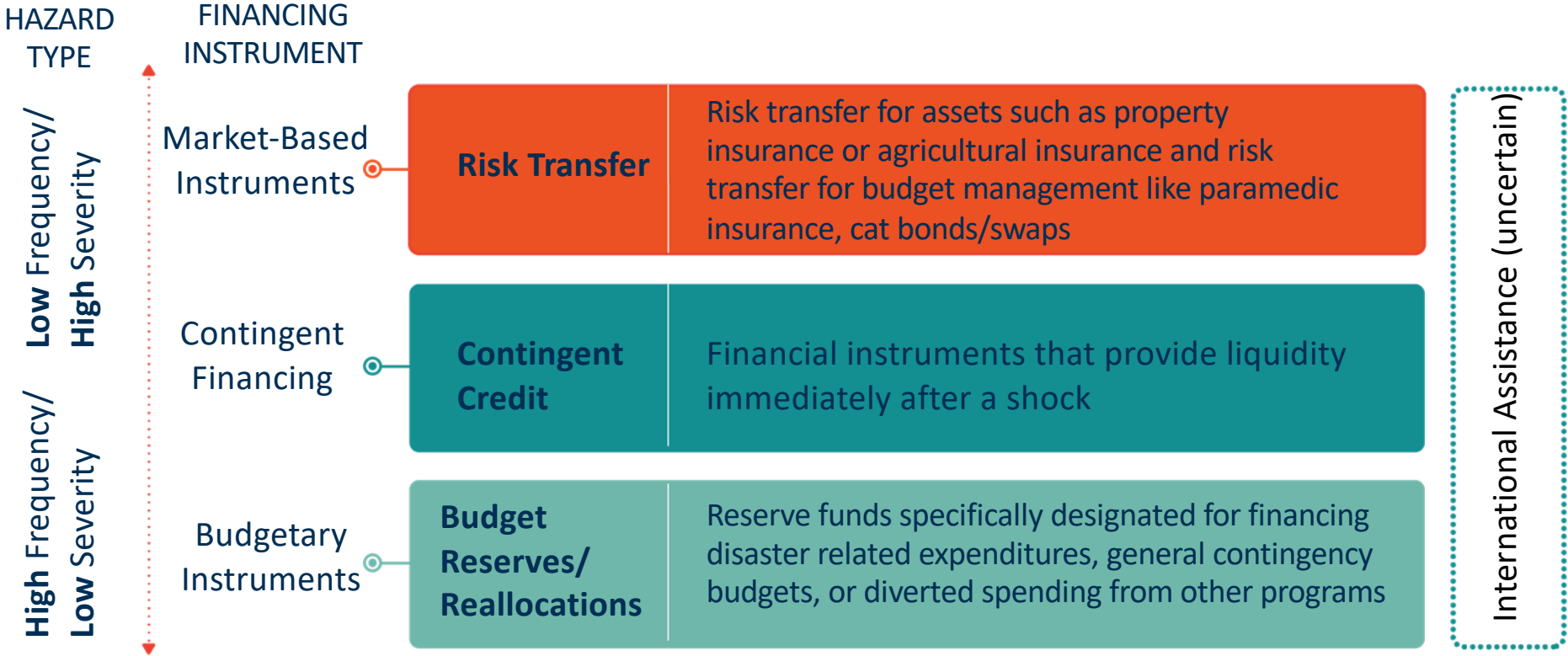
### Solution

- HSNP is an **unconditional cash transfer program** operating in four of the poorest, drought prone ASAL counties of Kenya
- **Effective distribution mechanism for post disaster assistance**
- Provides regular, timely and **electronic cash assistance** to beneficiaries via bank accounts using pin/biometrics identification
  - Up to **100,000 routine households**
- Scales in response to drought shocks
  - Can scale up to **272,000 additional households**
  - **But** they need to have a bank account
  - **60%** of beneficiaries are **women**



# Core Principle 3: Disaster Risk Layering

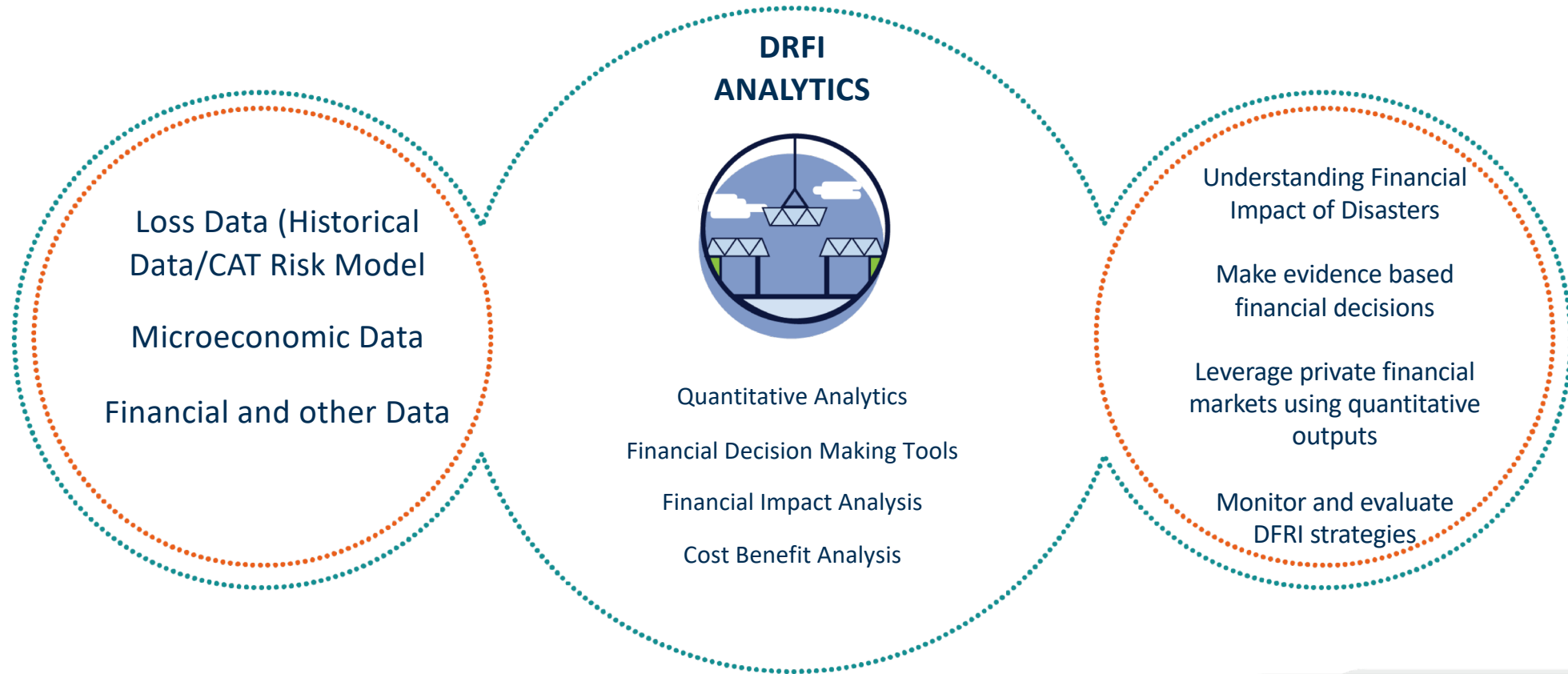
No single Financial instrument can address all risks





# Core Principle 4: Data and Analytics

To Make Sound Financial Decisions you need to have the right information

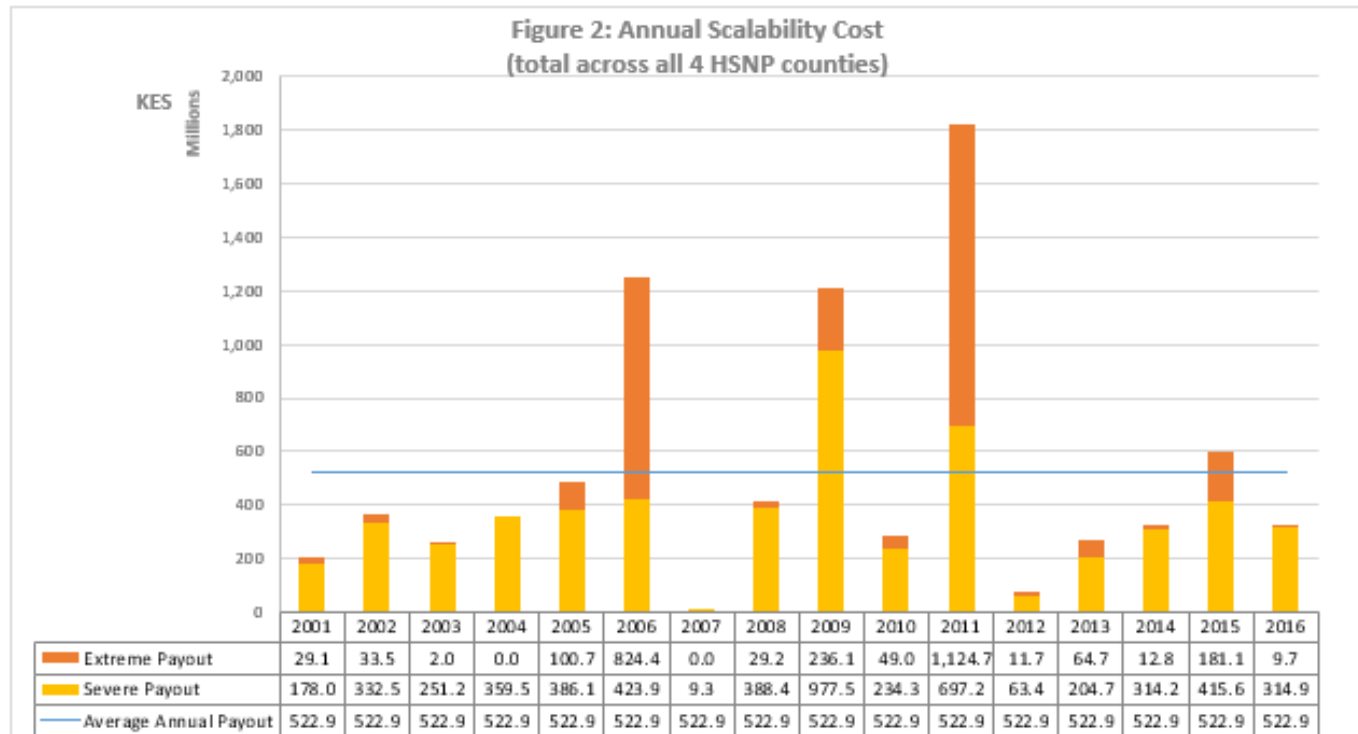






# Core Principle 4: Data and Analytics

## KENYA HUNGER SAFETY NET PROGRAM



**Delivery mechanism (safety net program)**



**Risk information and early warning system**



**Disaster Risk financing**



# Effective risk financing solutions

**COORDINATED PLAN** For post-disaster action agreed in advance

Fast, evidence-based **DECISION-MAKING PROCESS**

**PRE-PLANNED FINANCING** to ensure plan can be implemented

- Ensures funds are available quickly when—and only when—they are required
- Binds partners to pre-agreed objectives, decision processes, and implementation and modalities
- Promotes greater discipline, transparency, and predictability in post-disaster spending
- Ensures rapid mobilization of funds, reducing humanitarian costs and potentially saving money

Based on Dull Disasters (2016). Clarke and Dercon.



# Build plan, fundraise, and implement

Common instruments used for financial planning

	<b>Ex ante instrument</b> (arranged before disaster)	<b>Ex post instrument</b> (arranged after disaster)
<b>Risk Retention</b> (changing when/how one pays)	Contingency fund or budget allocation  Line of contingent credit	Emergency budget reallocation  Emergency tax increase  Post-disaster Credit
<b>Risk transfer</b> (removing risk from the balance sheet)	Traditional insurance/reinsurance  Index insurance, reinsurance, or derivatives  Capital market instruments	Discretionary post-disaster relief from development partners





# Build plan, fundraise, and implement

Common instruments used for financial planning

	Ex ante instrument (arranged before disaster)	Ex post instrument (arranged after disaster)
Risk Retention (changing when/how one pays)	<u>Requires</u> Discipline	<u>Undermines</u> Discipline
Risk transfer (removing risk from the balance sheet)	<u>Supports</u> Discipline	<u>Undermines</u> Discipline



# Build plan, fundraise, and implement

Common instruments used for financial planning

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Examples:

- Humanitarian aid
- Crisis response grants/loans from development banks

## Advantages

- Flexible – can respond to need
- Accurate (?)

## Disadvantages

- Can be slow and costly
- Can be unreliable
- Undermines planning



# Build plan, fundraise, and implement

## Common instruments used for financial planning

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Examples:

- Emergency budget reallocation
- Emergency tax increase
- Post-disaster Credit

### Advantages

- Can be cheap (but not always)

### Disadvantages

- Often slow
- Can be unreliable
- Undermines planning
- Can negatively affect other investments



# Build plan, fundraise, and implement

Common instruments used for financial planning

	Ex ante instrument (arranged before disaster)	Ex post instrument (arranged after disaster)
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Examples:

- Contingency fund or budget allocation
- Line of contingent credit

## Advantages

- Can be cheap, particularly for frequent shocks
- Fast
- Allows implementers to plan

## Disadvantages

- Requires fiscal discipline
- Opportunity cost of undisbursed capital
- Sometimes hard to defend

# Five Steps



## Towards Strengthening Financial Resilience

Take Stock of how disaster response is currently financed



Gather risk information/carry out risk assessments



Decide on policy priorities



Build financial protection strategy



Work with and improve existing processes for DRF



# Disaster Risk Financing & Insurance Program



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